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# SCHEDULING OF VEHICLES FROM A CENTRAL DEPOT TO A NUMBER OF DELIVERY POINTS

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The optimum routing of a fleet of trucks of varying capacities from a central depot to a number of delivery points may require a selection from a very large number of possible routes, if the number of delivery points is also large. This paper, after considering certain theoretical aspects of the problem, develops an iterative procedure that enables the rapid selection of an optimum or near-optimum route. It has been programmed for a digital computer but is also suitable for hand computation.

THE PAPER is concerned with the optimum routing of a fleet of trucks of varying capacities used for delivery from a central depot to a large number of delivery points. The merchandise is homogenous with respect to the unit of capacity. The shortest route between every two points in the system is given. It is desired to allocate loads to trucks in such a manner that all the merchandise is assigned and the total mileage covered is a minimum. The procedure given is simple but effective in producing a near-optimal solution and has been programmed for several digital computers. This truck dispatching (as a mathematical) problem was first formulated by DANTZIG AND RAMSER,<sup>[1,2]</sup> who obtained a method of solution. Multiple demand and multiple truck capacity were considered as a further formulation. The formulation in this paper is essentially similar, but a restriction was first imposed to meet a particular practical application for which the method was being developed. Their method has been developed and a new solution found.

## FORMULATION

A NUMBER of trucks  $x_i$  of capacity  $C_i$  ( $i=1 \dots n$ ) are available and loads  $q_j$  are required to be delivered to points  $P_j$  ( $j=1 \dots M$ ) from a depot  $P_0$ . Given the distances  $d_{y,z}$  between all such points it is required to minimize the total distance covered by the trucks.

\* Now with I. C. I. (Hyde) Ltd.

For convenience of computation  $C_i$  are ordered such that  $C_{i-1} < C_i$  ( $i=2 \dots n$ ) and it is assumed that

$$C_1 \ll \sum_{j=1}^{j=n} q_j.$$

Since in the solution some trucks may only be partially loaded,  $x_1$  needs to be sufficiently large to ensure that all loads are allocated. For purposes of computation it is therefore made infinite.

It might be noted that if  $C_n \geq \sum_{j=1}^{j=n} q_j$  then the problem becomes the traveling salesman problem.

#### COMMENTS ON THE DANTZIG AND RAMSER METHOD

THIS METHOD only considers the state  $C_2 = C_3 = \dots = C_n = 0$ .

Due to the restriction that, in the first of  $N$  stages, only customers whose combined load does not exceed  $C_1/2^{N-1}$  are permitted to be linked, points may be linked that are far apart, and may be virtually on opposite ends of a straight line through the depot. Although obviously long links may be excluded in the initial stages by 'rapid corrections,' when two points become linked in an 'aggregation' they remain aggregated.

As a result, this method tends to lay more emphasis on filling trucks to near capacity than on minimizing distance. The distance table in the  $N$ th stage could require each cell to contain the shortest distance from the depot through  $2^N$  points, i.e., the 'traveling salesman problem' must be solved; this can be extremely time consuming for only a few points, e.g., supposing after two stages 100 customers are aggregated into 25 groups of four customers each, then the mileage table for the next stage requires the solution of 300 traveling salesman problems each of nine points. These can of course be approximated too graphically.

#### A MODIFIED PROCEDURE BASED ON THE DANTZIG AND RAMSER METHOD

IF THE restriction is removed that in the  $r$ th stage aggregations, only customers whose combined load does not exceed  $C_1/2^{N-r}$  may be joined, the 'traveling salesman problem' will still be encountered, but it is now permissible in each stage to join any two points whose combined load does not exceed  $C_1$ . This method has been found to give better results than the Dantzig and Ramser method in a number of cases tested. The relative merit of the two methods depends on the variability of the customer loads  $q_j$ . In the numerical example cited in reference 1 the original method gives 294 units, while this method gives 312 units.

This led the authors to seek another method of solution.

#### THEORETICAL ASPECTS OF THE PROBLEM

CONSIDER A feasible allocation of trucks to loads. In all cases each customer point will be linked to two other points, one or both of which

may be the depot  $P_0$ . Consider the two points  $P_y$  and  $P_z$ . Let the two points linked to  $P_y$  be  $P_{y\pm 1}$  and similarly for  $P_z$ . The effect of linking  $P_y$  and  $P_z$  will be calculated. It is assumed that  $P_y$  and  $P_z$  are on separate

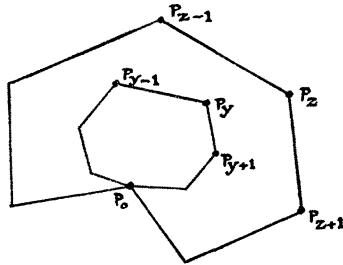


Figure 1

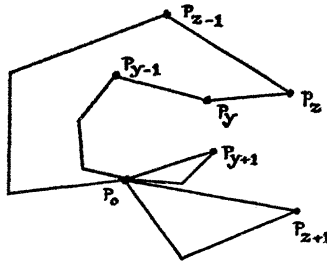


Figure 2

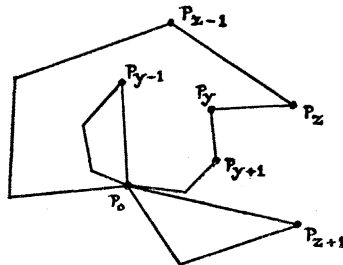


Figure 3

'runs' from  $P_0$ . If they are on the same 'run' the same considerations apply except that one of the four cases is not permissible.

Figure 1 shows the positions of  $P_y$  and  $P_z$  in the feasible allocation. Figures 2, 3, 4, 5 show the four possible decompositions of these runs caused by joining  $P_y$  and  $P_z$ . These consist of the severing of links  $P_{y-1}P_y$  or  $P_yP_{y+1}$  with the severing of links  $P_{z-1}P_z$  or  $P_zP_{z+1}$ . The distances saved

by each of these decompositions are as follows:

$$(2) \quad d_{y,y+1} - d_{0,y+1} + d_{z,z+1} - d_{0,z+1} - d_{y,z},$$

$$(3) \quad d_{y-1,y} - d_{0,y-1} + d_{z,z+1} - d_{0,z+1} - d_{y,z},$$

$$(4) \quad d_{y,y+1} - d_{0,y+1} + d_{z,z-1} - d_{0,z-1} - d_{y,z},$$

$$(5) \quad d_{y-1,y} - d_{0,y-1} + d_{z,z-1} - d_{0,z-1} - d_{y,z}.$$

These four 'savings' are calculated for each pair of customers.

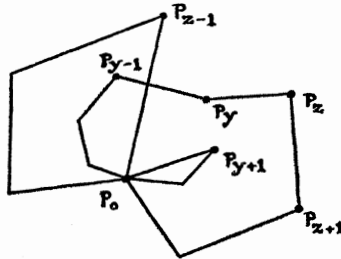


Figure 4

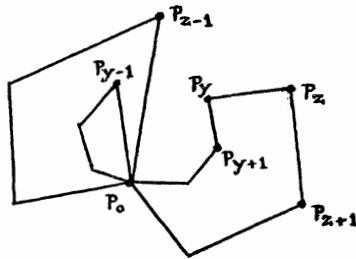


Figure 5

The maximum of these is selected that would, if linked, produce feasible routes consistent with truck availabilities and capacities. These two customers are now linked and the 'savings' recalculated. In linear programming terminology this method is equivalent to allotting two 'shadow costs' to a customer, the shadow cost for customer  $P_y$  being  $d_{y-1,y} - d_{0,y-1}$  and  $d_{y,y+1} - d_{0,y+1}$ . The four 'evaluations' for cell  $(y:z)$  are then enumerated above. When a link is severed, the appropriate 'shadow cost' is reduced by the value of the cell causing the severance. Since this cell value is a maximum value, whenever a point is linked to two others (not  $P_0$ ) all its cell values become negative, and this point will not be considered again for linking.

As a result of this, the only links that will be severed will be those of



of that load, an amount less than a truckload of the highest capacity. E.g.,  $q_j = 1700$  gallons and the available trucks are one of 700 gallons, two of 600 gallons, three of 500 gallons then the 700 gallon and 600 gallon trucks would be allocated to the customer and 400 gallons used as the value of  $q_j$  with an availability now of three 500 gallon trucks. Hence  $q_j \leq C_n$  ( $j = 1 \dots M$ ).

For hand computation it is recommended that half matrix be used. The numerical example used here is the same as that used in reference 1. In Table I the entries in the lower right-hand corner of each cell ( $y:z$ ) are the appropriate distances  $d(P_y:P_z)$  by the shortest practicable route. The entries in the lower left-hand corner of each cell are the 'savings.' For cell ( $y:z$ ) with  $y, z \geq 1$  and the  $y \neq z$  this value is  $d_{0,y} + d_{0,z} - d_{y,z}$ . A column vector  $Q = (Q_1 \dots Q_M)$  is added on the left-hand side of the matrix. Initially this consists of the loads  $q_j$  required by customer  $P_j$  ( $j = 1 \dots M$ ). The entry in the middle of cell ( $y:z$ ) is  $t_{y,z} = 1$  if the two customers  $P_y$  and  $P_z$  are linked on a truck's route; otherwise  $t_{y,z} = 0$  for  $y, z > 0$ . If a customer

TABLE II

Trucks	Up to 4000 gal	Over 4000 gal	Over 5000 gal	Over 6000 gal
Available	$\infty$	7	4	0
Allocated	12	0	0	0

is served exclusively by a truck  $t_{y,0} = 2$ . The following relation always exists:

$$\sum_{z=0}^{y-1} t_{y,z} \sum_{z=y+1}^M t_{y,z} = 2 \dots (A).$$

The initial basic solution is now entered as  $t_{y,0} = 2$  ( $y = 1 \dots M$ ).

Table II is a table showing the number of available trucks above each capacity level and the number of trucks already allocated.

In the numerical example shown, it is assumed that there is an unlimited supply of trucks of capacity 4000 gallons, 3 trucks of capacity 5000 gallons, and 4 trucks of capacity 6000 gallons.

Tables I and II show the initial feasible solution.

The rows and columns of the half matrix are searched for the maximum 'saving,' subject to the conditions that if this occurs in cell ( $y:z$ ):

- (I)  $T_{y,0}$  and  $t_{z,0}$  must be greater than zero.
- (II)  $P_y$  and  $P_z$  are not already allocated on the same truck run.
- (III) Amending Table II by removing the trucks allocated to leads  $Q_y$  and  $Q_z$  and adding a truck to cover the load  $Q_y + Q_z$  does not cause the trucks allocated to exceed the trucks available in any column of Table II.

TABLE III

Q	P <sub>0</sub>																		
1200	2	P <sub>1</sub>																	
1700	2	18	P <sub>2</sub>																
2900	1	18	28 <sup>a</sup>	P <sub>3</sub>															
2900	1	10	20	34	1	P <sub>4</sub>													
1700	2	10	20	22	26	P <sub>5</sub>													
5100	1	10	16	16	20	38	P <sub>6</sub>												
5600	1	10	20	26	30	44	50	P <sub>7</sub>											
—		10	20	20	24	42	50	58	1	P <sub>8</sub>									
5100	1	10	16	16	20	38	50	54	68	1	P <sub>9</sub>								
5600	1	10	20	32	36	44	50	64	72	68	P <sub>10</sub>								
—		10	20	34	42	44	50	64	72	76	84	1	P <sub>11</sub>						
—		10	20	34	46	44	50	64	72	70	84	92	1	1	P <sub>12</sub>				

<sup>a</sup> indicates maximum saving satisfying all conditions (I), (II), and (III) for use in next iteration.

TABLE IV

Trucks	Up to 4000 gal	Over 4000 gal	Over 5000 gal	Over 6000 gal
Available	∞	7	4	0
Allocated	4	2	2	0



If these conditions hold,  $t_{y,z}$  is made equal to 1 and other values of  $t_{i,j}$  amended subject to relation (A). The vector  $Q$  is amended by firstly

TABLE V

$Q$	$P_0$													
5800	1	$P_1$												
—		1	$P_2$											
—			1	$P_3$										
5800	1			1	$P_4$									
1700	2					$P_5$								
5100	1						$P_6$							
5600	1							$P_7$						
—							1		$P_8$					
5100	1							1	$P_9$					
5600	1									$P_{10}$				
—								1				$P_{11}$		
—										1	1		$P_{12}$	

TABLE VI

Trucks	Up to 4000 gal	Over 4000 gal	Over 5000 gal	Over 6000 gal
Available	$\infty$	7	4	0
Allocated	1	3	3	0

making all  $Q_j$  zero where  $t_{j,0}$  is zero and making  $Q_j$  equal to the total load on the 'run' for all other  $j$ . This completes the first iteration.

If there are two or more equal maxima in the search it is suggested that one of these be selected randomly. The procedure is repeated until no more links are possible. Tables III and IV show an intermediate stage in the computation. Tables V and VI show the final solution. The routes are as follows:  $P_0P_1P_2P_3P_4P_0$ ,  $P_0P_5P_0$ ,  $P_0P_6P_3P_9P_0$ ,  $P_0P_{10}P_{12}P_{11}P_7P_0$ ,

giving a total distance of 290 units, believed by Dantzig and Ramser to be optimum.

Although the improvement in this example is slight, in an example with 30 customers an improvement of 17 per cent on the earlier method was obtained. The results of this example with the initial mileage matrix are given in the appendices to this paper.

While the solution does give the order of visiting the customers it may be beneficial to solve the traveling salesmen problem for each truck in the final allocation to obtain the true optimum order of visiting.

Practical limitations such as certain customers only accepting certain truck sizes or types and other priority treatments can be incorporated into the computation without much difficulty. Details of some of these restrictions together with computational methods for a digital computer will be found in a Case Study which will be published shortly.

## Appendix I

## MIDLANDS II

*Proposed Runs for December 4, 1961, using Dantzig's Method*

Code No.	Society	T	Cwt	Load		Mileage
				T	Cwt	
1	Stoke	1	4			
2	Burslem	1	14	2	18	82
3	Barrow on Soar		11			
4	Mount Sorrel		15			
5	Fleckney		11			
6	Stoughton		1			
7	Huncote		3			
8	Dudley	1	9			
9	Sapcote		6			
10	Tenacres	1	5	5	1	238
11	Whetstone		6			
12	Tamworth	1	5			
13	Enderby		2			
14	Nuneaton	1	8			
15	Broughton Astley		8			
16	Cosby		10	3	19	201
17	Silverdale		18			
18	Walsall	2	5			
19	Birmingham	1	13			
20	Stafford		17			
21	Market Drayton		9	6	2	183
22	Shepshed		16			
23	Coalville	1	15			
24	Loughborough		5			
25	Wolverhampton	3	0	5	16	201
26	Coventry	4				
27	Lockhurst Lane	1	19	5	19	197
28	Melton Mowbray	4	15	4	15	186
29	Leicester	4	10	4	10	178
30	Oakengates	6	3	6	3	136
19	Birmingham	7	0	7	0	164

Total

1,766





## Appendix II

## MIDLANDS II

Proposed Runs for December 4, 1961, using proposed method with 7-ton Capacity.

Code No.	Society	T	Cwt	Load		Mileage
				T	Cwt	
2	Burslem	1	14			
1	Stoke	1	4			
23	Coalville	1	15			
22	Shepshed	0	16	5	9	167
12	Tamworth	1	5			
14	Nuneaton	1	8			
10	Tenacres	1	5			
19	Birmingham	1	13			
8	Dudley	1	9	7	0	206
17	Silverdale	0	18			
27	Lockhurst Lane	1	19			
26	Coventry	4	0	6	17	201
20	Stafford	0	17			
25	Wolverhampton	3	0			
18	Walsall	2	5	6	2	150
24	Loughborough	0	5			
4	Mount Sorrel	0	15			
28	Melton Mowbray	4	15			
3	Barrow on Soar	0	11	6	6	186
6	Stoughton	0	1			
5	Fleckney	0	11			
11	Whetstone	0	6			
16	Cosby	0	10			
15	Broughton Astley	0	8			
9	Sapcote	0	6			
7	Huncote	0	3			
13	Enderby	0	2			
29	Leicester	4	10	6	17	215
30	Oakengates	6	3			
21	Market Drayton	0	9	6	12	138
19	Birmingham	7	0	7	0	164
Total						1,427

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